Caledonia Investments plc

Result of Annual General Meeting

Caledonia Investments plc (the "Company") held its annual general meeting ("AGM") on Wednesday 19 July 2023 at 11.30 am. All valid proxy votes (whether submitted electronically or in hard copy form) were included in the poll taken at the meeting.

All resolutions were passed by shareholders. The full text of each resolution considered at the AGM is contained in the circular to shareholders incorporating the notice of the AGM, which is available on the Company's website at www.caledonia.com.

Resolutions 11, 12, 13, 14 and 15 relating to the election or re-election of independent non-executive directors, were passed by separate majorities of all shareholders and of those shareholders who are independent of the Cayzer family concert party, the members of which are regarded as controlling shareholders for the purposes of the Financial Conduct Authority's Listing Rules.

Resolution 19 relates to the waiver of the mandatory offer provisions set out in Rule 9 of The City Code on Takeovers and Mergers in relation to the Cayzer family concert party, given the obligation that could arise on the concert party to make a general offer for the entire issued share capital of the Company as a result of purchases by the Company of ordinary shares pursuant to the authority from shareholders to make market purchases. Resolution 19 passed with a majority of votes cast by independent shareholders in favour. The board will engage with shareholders who voted against the resolution and provide an update to the market on the views received and any actions the Company intends to take in accordance with Provision 4 of the UK Corporate Governance Code.

The results of the poll for each resolution is set out below.

| Resolution | | Votes For (including discretionary) ⁽¹⁾ | | Votes Against ⁽¹⁾ | | Total Votes Cast | | Votes Withheld ⁽²⁾ |
|------------|--|--|---------------|------------------------------|---------------|----------------------------------|--------------------------|----------------------------------|
| | | Number of shares | % of votes | Number of shares | % of votes | Total number of votes cast | % of total voting rights | Number of shares |
| 1 | To receive and adopt the annual report and accounts for the year ended 31 March 2023 | 35,605,837 | 99.99 | 988 | 0.01 | 35,609,903 | 65.14 | 3,078 |
| 2 | To approve the directors' remuneration report for the year ended 31 March 2023 (other than the directors' remuneration policy) | 35,110,844 | 98.86 | 403,439 | 1.14 | 35,609,903 | 65.14 | 95,620 |
| 3 | To approve the directors' remuneration policy | 35,087,565 | 98.84 | 412,670 | 1.16 | 35,609,903 | 65.14 | 109,668 |

| 4 | To approve and declare a final dividend of 49.2p per ordinary share | 35,608,290 | 99.99 | 988 | 0.01 | 35,609,903 | 65.14 | 625 |
|----|---|------------|-------|---------|------|------------|-------|--------|
| 5 | To re-elect Mr D C Stewart as a director | 35,241,859 | 98.99 | 359,758 | 1.01 | 35,609,903 | 65.14 | 8,286 |
| 6 | To re-elect Mr M S D Masters as a director | 35,593,245 | 99.97 | 9,427 | 0.03 | 35,609,903 | 65.14 | 7,231 |
| 7 | To re-elect Mr T J Livett as a director | 35,585,770 | 99.97 | 9,450 | 0.03 | 35,609,903 | 65.14 | 14,683 |
| 8 | To re-elect Mr J M B Cayzer- Colvin as a director | 35,591,812 | 99.97 | 11,810 | 0.03 | 35,609,903 | 65.14 | 6,281 |
| 9 | To re-elect The Hon C W Cayzer as a director | 35,277,445 | 99.08 | 326,277 | 0.92 | 35,609,903 | 65.14 | 6,181 |
| 10 | To re-elect Mr W P Wyatt as a director | 35,290,820 | 99.12 | 313,202 | 0.88 | 35,609,903 | 65.14 | 5,881 |
| 11 | To elect Ms F A Buckley as a director (all shareholders) | 35,588,599 | 99.96 | 14,218 | 0.04 | 35,609,903 | 65.14 | 7,086 |
| 11 | To elect Ms F A Buckley as a director (independent shareholders) | 10,541,321 | 99.87 | 14,218 | 0.13 | 10,555,539 | 19.31 | 7,086 |
| 12 | To re-elect Mr G B Davison as a director (all shareholders) | 35,419,128 | 99.48 | 183,689 | 0.52 | 35,609,903 | 65.14 | 7,086 |
| 12 | To re-elect Mr G B Davison as a director (independent shareholders) | 10,371,850 | 98.26 | 183,689 | 1.74 | 10,555,539 | 19.31 | 7,086 |
| 13 | To re-elect Ms M A Farlow as a director (all shareholders) | 35,402,954 | 99.44 | 199,493 | 0.56 | 35,609,903 | 65.14 | 7,456 |
| 13 | To re-elect Ms M A Farlow as a director (independent shareholders) | 10,355,676 | 98.11 | 199,493 | 1.89 | 10,555,169 | 19.31 | 7,456 |

| 14 | To re-elect Mrs C L Fitzalan Howard as a director (all | 35,418,179 | 99.48 | 185,168 | 0.52 | 35,609,903 | 65.14 | 6,556 |
|----|--|------------|-------|-----------|-------|------------|-------|---------|
| 14 | shareholders) To re-elect Mrs C L Fitzalan Howard as a director | 10,370,901 | 98.25 | 185,168 | 1.75 | 10,556,069 | 19.31 | 6,556 |
| 15 | (independent shareholders) To re-elect Ms L R Fordham as a director (all shareholders) | 35,418,512 | 99.48 | 185,891 | 0.52 | 35,609,903 | 65.14 | 5,500 |
| 15 | To re-elect Ms L R Fordham as a director as a director (independent shareholders) | 10,371,234 | 98.24 | 185,891 | 1.76 | 10,557,125 | 19.31 | 5,500 |
| 16 | To re-appoint BDO LLP as auditor | 35,590,304 | 99.96 | 14,815 | 0.04 | 35,609,903 | 65.14 | 4,784 |
| 17 | To authorise the directors to agree the auditor's remuneration | 35,601,894 | 99.99 | 3,815 | 0.01 | 35,609,903 | 65.14 | 4,194 |
| 18 | To grant the Company authority to make market purchases of its own shares ⁽³⁾ | 35,227,022 | 98.94 | 379,042 | 1.06 | 35,609,903 | 65.14 | 3,839 |
| 19 | To approve the waiver of the mandatory offer provisions set out in Rule 9 of the City Code on Takeovers and Mergers in relation to the Cayzer Concert Party ⁽⁴⁾ | 6,714,870 | 64.68 | 3,667,107 | 35.32 | 10,561,775 | 19.32 | 179,798 |

| 20 | To authorise the allotment of unissued shares | 35,583,567 | 99.95 | 16,713 | 0.05 | 35,609,903 | 65.14 | 9,623 |
|----|---|------------|-------|--------|------|------------|-------|--------|
| 21 | To authorise the allotment of shares on a non pre- emptive basis ⁽³⁾ | 35,559,520 | 99.89 | 38,652 | 0.11 | 35,609,903 | 65.14 | 11,731 |
| 22 | To authorise the convening of general meetings (other than annual general meetings) on not less than 14 clear days' notice ⁽³⁾ | 35,563,390 | 99.88 | 41,677 | 0.12 | 35,609,903 | 65.14 | 4,836 |

⁽¹⁾ Votes "for" and "against" are expressed as a percentage of the total votes cast.

The Company had 54,663,662 ordinary shares of 5p each with voting rights in issue as at 11.30 am on Monday 17 July 2023, being the deadline for receipt of validly completed proxy forms by the Company's registrar, and as at the date of the AGM. No ordinary shares were held in treasury.

In accordance with Listing Rule 9.6.2R, copies of the resolutions that did not constitute ordinary business at the AGM will be submitted to the National Storage Mechanism and will shortly be available for inspection at https://data.fca.org.uk/#/nsm/nationalstoragemechanism.

Enquiries: Richard Webster Company Secretary Tel: +44 (0)20 7802 8080

19 July 2023

END

⁽²⁾ A "withheld" vote is not a vote in law and is not counted in the calculation of the proportion of votes "for" or "against" a resolution.

⁽³⁾ Special resolution requiring a 75% majority.

⁽⁴⁾ As required by The City Code on Takeovers and Mergers, members of the Cayzer family concert party were not eligible to vote on this resolution.