

CALEDONIA INVESTMENTS PLC

Responsibilities of the Senior Independent Director

Overall responsibility

The overall responsibility on the Senior Independent Director is to provide a sounding board for the Chairman and to serve as an intermediary for the other directors and shareholders.

Specific matters

It is the responsibility of the Senior Independent Director to:

- Chair the Nomination Committee when it is considering succession to the role of Chairman of the Board.
- Meet with the non-executive directors at least once a year to appraise the Chairman's performance and on such other occasions as are deemed appropriate.
- Be available to shareholders if they have concerns which contact through the normal channels of Chairman, Chief Executive and Chief Financial Officer have failed to resolve or for which such contact is inappropriate.

March 2019